

# AGENDA FOR THE REGULAR MEETING OF THE LOS ANGELES MEMORIAL COLISEUM COMMISSION

Thursday, February 23, 2017 at 2:30 pm  
Coliseum Commission Room<sup>1</sup>  
3911 South Figueroa Street, Los Angeles, CA 90037

In compliance with Government Code Section 54957.5, nonexempt writings that are distributed to all, or a majority of all, of the Coliseum Commission members by any person in connection with a matter subject to discussion or consideration at an open meeting of the Coliseum Commission, are disclosable public records under the California Public Records Act. These public records may be viewed at 3911 S. Figueroa Street, Los Angeles, CA 90037, at the web page <http://lamcc.lacounty.gov/Meetings> or at the scheduled meeting. In addition, if you would like a copy of any record related to an item on the agenda, please contact Ms. Elida Flores, [eflores@bos.lacounty.gov](mailto:eflores@bos.lacounty.gov), (213) 893-0202.

*(POSTED: Monday, February 20, 2017 at 2:30 p.m.)*

## MEMBERS:

City of Los Angeles	Mr. Curren D. Price, Jr., President
	Mr. Marqueece Harris-Dawson, Alternate
State of California	Mr. William Chadwick, Vice President
County of Los Angeles	Mr. Mark Ridley-Thomas
	Ms. Janice Hahn, Alternate
State Senate	Mr. Ricardo Lara <sup>2</sup>
State Assembly	Mr. Reginald B. Jones-Sawyer, Sr. <sup>2</sup>

## STAFF:

Chief Administrative Officer and Secretary	Mr. Robert E. Osborne
Treasurer	Mr. Joseph Kelly
Controller	Mr. John Naimo
Co-Counsel	Ms. Noreen Vincent
Co-Counsel	Ms. Teresa Lujan
Co-Counsel	Mr. Thomas J. Faughnan
Co-Counsel	Mr. Erik J. Conard

At the discretion of the Los Angeles Memorial Coliseum Commission ("Commission"), all items appearing in this Agenda, whether or not expressly listed for action, may be deliberated and may be subject to action by the Commission.

## OPEN SESSION

1. CALL TO ORDER
2. ROLL CALL
3. PRESIDENT'S COMMENTS
4. PUBLIC COMMENT

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<sup>1</sup> Coliseum South Offices, Enter property at Gate 29

<sup>2</sup> Ex-officio (non-voting)

5. **APPROVAL OF MINUTES OF REGULAR MEETING ON JANUARY 26, 2017** (Discussion and possible action)
6. **CHIEF ADMINISTRATIVE OFFICER'S REPORT** (Receive and file)
7. **CONSIDERATION OF ESTABLISHING THE LOS ANGELES MEMORIAL COLISEUM FOUNDATION** (Discussion and possible action)
8. **LOS ANGELES MEMORIAL COLISEUM GENERAL MANAGER'S REPORT** (Receive and file)
  - A. **EVENT OPERATIONS**
  - B. **COLISEUM PLANNED AND IN-PROGRESS PROJECTS**
9. **CONSIDERATION OF MAINTENANCE AND REPAIR OF COLISEUM PROPERTY** (Discussion and possible action)
10. **UPDATE ON LOS ANGELES FOOTBALL CLUB'S REDEVELOPMENT PROJECT** (Discussion and possible action)
11. **UPDATE ON EXPOSITION PARK CONSTRUCTION ACTIVITY** (Discussion and possible action)

#### **CLOSED SESSION**

- CS-1      CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION (CALIFORNIA GOVERNMENT CODE SECTION 54956.9(d)(1))** (Discussion and possible action)

Case: Los Angeles Memorial Coliseum Commission, et al. v. Lynch, et al., BC 472814

- CS-2      CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION (CALIFORNIA GOVERNMENT CODE SECTION 54956.9(d)(4))** (Discussion and possible action)

Initiation of litigation (one or more potential cases)

- CS-3      CONFERENCE WITH REAL PROPERTY NEGOTIATORS (CALIFORNIA GOVERNMENT CODE SECTION 54956.8)** (Discussion and possible action)

Property: 3911 South Figueroa Street, Los Angeles, CA 90037

Agency Negotiators: Ms. Noreen **VINCENT**, Ms. Teresa **LUJAN**, Mr. Erik J. **CONARD**, and Mr. Robert E. **OSBORNE**

Negotiating Parties: Los Angeles Memorial Coliseum Commission and University of Southern California

Under Negotiation: Both Price and Terms of Payment

#### **OPEN SESSION**

#### **12. ADJOURNMENT**

Next regular meeting: **March 23, 2017**

**NOTICE:** The regular meetings of the Coliseum Commission are open to the public. A member of the public may address the Commission on any Agenda item, and a request to address the Commission must be submitted in person prior to the start of the meeting. The Commission may limit the public input on any

item, based on the number of people requesting to speak and the business of the Commission. In addition, a member of the public has the right to address the Commission on items of interest which is within the subject matter jurisdiction of the Commission during the Public Comment portion of the Agenda.

As a covered entity under Title II of the Americans with Disabilities Act, the Los Angeles Memorial Coliseum Commission does not discriminate on the basis of disability and upon request, will provide reasonable accommodation to ensure equal access to its programs, services and activities. Sign language interpreters, assistive listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability of services, please make your request at least three (3) business days prior to the meeting you wish to attend by contacting Ms. Elida Flores at (213) 893-0202.

Persons having matters before the Los Angeles Memorial Coliseum Commission should read the following notice in connection with prohibited contributions to members of this agency.

#### NOTICE TO PERSONS HAVING MATTERS BEFORE THIS AGENCY REGARDING PROHIBITED CONTRIBUTIONS

Any person to a proceeding before this Commission involving a license, permit, or other entitlement (including all entitlements for land use, contracts -- other than competitively bid labor or personal employment contracts -- and all franchises) must disclose on the record any contributions in excess of \$250.00 to any elected or appointed officer of the Commission, including alternates, made within the preceding 12 months by the party, or his or her agent. The California contributions limitations of Government Code Section 84308 also prohibit contributions in excess of \$250.00 for three months following the date of any final decision rendered by the Commission in such proceeding. Commissioners who have received such contributions within the past 12 months may not participate in the proceeding. Also, Commissioners may not receive such contributions while a matter affecting a contributor is pending.

Si requiere servicios de traduccion, favor de notificar a la oficina 3 dias de trabajo (72 horas) antes del evento. Si necesita ayuda con esta agenda, por favor llame a nuestra ofician al (213) 893-0202.

**MINUTES  
OF REGULAR MEETING OF  
LOS ANGELES MEMORIAL COLISEUM COMMISSION**

Thursday, January 26, 2017

**1. CALL TO ORDER**

The Regular Meeting of the Los Angeles Memorial Coliseum Commission (the "Commission") was held in the Coliseum Commission Room on Thursday, January 26, 2017, and was called to order at 2:39 p.m. by President **RIDLEY-THOMAS**.

**2. ROLL CALL**

PRESENT: Mr. Mark Ridley-Thomas, President  
Mr. William J. Chadwick, Vice President  
Mr. Curren D. Price, Jr.

ABSENT: Mr. Reginald B. Jones-Sawyer, Sr. (Non-voting)  
Mr. Ricardo Lara (Non-voting)  
Ms. Janice Hahn (Alternate)  
Mr. Marqueece Harris-Dawson (Alternate)

STAFF PRESENT: Mr. Robert E. Osborne, Secretary and CAO  
Ms. Claudia Gutierrez, Co-Counsel  
Ms. Erik J. Conard, Co-Counsel  
Mr. Steven Hong, Co-Counsel  
Ms. Rachelle Anema, Controller

ALSO PRESENT:	Mr. Joe Furin	Ms. Lainie Strouse
	Mr. Dan Stimmler	Mr. Al Naipo
	Mr. Fernando Ramirez	Mr. Charles E. Slyngstad
	Ms. Leslie Wall	Mr. Matt Curren
	Ms. Diane Sher	Mr. Michael de Castro
	Mr. Thomas J. Faughnan	Ms. Helen Chu

3. The President did not comment.
4. **RECEIVED** public comment from Ms. **SHER** in support of the Commission's decision to schedule ten (10) regular meetings in 2017.
5. It was moved by Vice President **CHADWICK**, seconded by Commissioner **PRICE**, and carried by unanimous vote, that all of the items on the Consent Calendar be **APPROVED**.
  - A. **APPROVED** minutes of Commission regular meeting held on October 13, 2016.
  - B. **APPROVED** minutes of Commission special meeting held on December 8, 2016.

- C. **APPROVED** 10<sup>th</sup> Annual Walk for Wishes as a public interest event.
  - D. **APPROVED** Memorial Day 2017 at the Coliseum as a public interest event.
  - E. **APPROVED** USA City Games – Los Angeles as a public interest event.
  - F. **APPROVED** Annual 4<sup>th</sup> of July Fireworks Show and Community Festival as a public interest event.
  - G. **APPROVED** request for induction of Anita L. DeFrantz into the Memorial Court of Honor.
  - H. **APPROVED** request for induction of Joan Benoit Samuelson into the Memorial Court of Honor.
  - I. **APPROVED** request for induction of Billie Jean King into the Memorial Court of Honor.
6. **RECEIVED AND FILED** by unanimous consent, there being no objection, the report of the chief administrative officer.
7. **RECEIVED AND FILED** by unanimous consent, there being no objection, the controller's financial report for the three and six month periods ended December 31, 2016.

**APPROVED** by unanimous consent, there being no objection, that the Commission staff be directed to develop strategies for the Commission to produce revenue and report back to the Commission.

8. **RECEIVED AND FILED** by unanimous consent, there being no objection, the independent auditor's report and Coliseum Commission's financial statements as of and for the year ended June 30, 2016.

**APPROVED** by unanimous consent, there being no objection, that the CAO, counsel, and the controller, be directed to prepare the options available to the Commission in the event that the Commission becomes unable to service its debt as it comes due and report back to the Commission,

Further **APPROVED** by unanimous consent, there being no objection, that the Commission staff be directed to prepare, and report back to the Commission, options available to the Commission regarding dissolving the Los Angeles Memorial Coliseum Association, Inc.

9. **APPROVED** by unanimous consent, there being no objection, that Agenda Item 9 – Consideration of University of Southern California's Request for a Financial Limit on its Funding of the Commission's Operating Costs be continued subject to further discussions between Commission staff and University of Southern California management.
10. **RECEIVED AND FILED** by unanimous consent, there being no objection, USC's Memorial Coliseum and Memorial Sports Arena General Manager's Report.

The Commission expressed dissatisfaction that, while some are not charged, many school-aged children are required by USC to pay up to a \$25 fee to tour the Memorial Coliseum.

It was **APPROVED** by unanimous consent, there being no objection, that the unveiling of the Bruce Springsteen and the E Street Band bronze plaque be scheduled for a day and time when Mr. **SPRINGSTEEN** is in attendance.

11. It was moved by Commissioner **PRICE**, seconded by President **RIDLEY-THOMAS**, carried two votes to zero with one abstention, that the bylaws be **ADOPTED**.

Ayes: **RIDLEY-THOMAS, PRICE**  
Nays: None  
Absent: None  
Abstentions: **CHADWICK**

12. It was moved by Commissioner **PRICE**, seconded by President **RIDLEY-THOMAS**, and carried, two votes to one, that the proposed First Amendment to the Amended and Restated Los Angeles Memorial Coliseum Commission Management Agreement of 2013 be **SUBMITTED** to the Commission's three member agencies for approval and execution.

Ayes: **RIDLEY-THOMAS, PRICE**  
Nays: **CHADWICK**  
Absent: None  
Abstentions: None

It was further **APPROVED** by unanimous consent, there being no objection, that the Commission's co-counsel and chief administrative officer be directed to invite the Undersecretary of the California Natural Resources Agency and his legal counsel to a meeting of the Commission to be held in either February or March 2017 to discuss the proposed First Amendment to the Amended and Restated Los Angeles Memorial Coliseum Commission Management Agreement of 2013.

13. President **RIDLEY-THOMAS** nominated Commissioner **PRICE** to be elected to the office of President of the Los Angeles Memorial Coliseum Commission. No other nominations were offered.

The Commission **VOTED**. Commissioner **PRICE** was **ELECTED**, three votes to zero, to the office of President of the Los Angeles Memorial Coliseum Commission effective immediately following adjournment.

Ayes: **RIDLEY-THOMAS, CHADWICK, PRICE**  
Nays: None  
Absent: None  
Abstentions: None

14. President-elect **PRICE** nominated President **RIDLEY-THOMAS** to be elected to the office of Vice President of the Los Angeles Memorial Coliseum Commission. No other nominations were offered. President **RIDLEY-THOMAS** declined the nomination. President-elect **PRICE** withdrew the nomination. **APPROVED** by unanimous consent, there being no objection, that Vice President **CHADWICK** would serve as Vice President of the Los Angeles Memorial Coliseum Commission for the 2017 term.

The Commission entered Closed Session

**CS-1 CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION (CALIFORNIA GOVERNMENT CODE SECTION 54956.9(d)(1))**

Case: Los Angeles Memorial Coliseum Commission, et al. v. Lynch, et al., BC 472814

No reportable action was taken.

**CS-2 CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION (CALIFORNIA GOVERNMENT CODE SECTION 54956.9(d)(4)), INITIATION OF LITIGATION (ONE OR MORE POTENTIAL CASES)**

No reportable action was taken.

The Commission entered Open Session

15. **ADJOURNED** at 4:48 p.m.

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Secretary

**EX-OFFICIO MEMBERS**

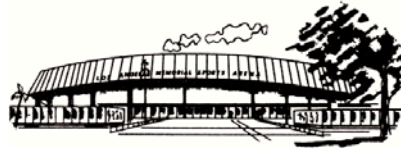
STATE SENATOR  
RICARDO LARA

ASSEMBLYMEMBER  
REGINALD JONES-SAWYER

ROBERT E. OSBORNE  
CHIEF ADMINISTRATIVE OFFICER  
SECRETARY



**SITE OF 1932 AND 1984  
OLYMPICS ATHLETICS COMPETITION  
OPENING & CLOSING CEREMONIES**



**SITE OF 1984 OLYMPICS  
BOXING COMPETITION**

**COMMISSION MEMBERS****STATE OF CALIFORNIA**

WILLIAM CHADWICK  
VICE PRESIDENT

**COUNTY OF LOS ANGELES**

MARK RIDLEY-THOMAS  
JANICE HAHN (Alternate)

**CITY OF LOS ANGELES**

CURREN D. PRICE, JR.  
PRESIDENT  
MARQUEECE HARRIS-DAWSON  
(Alternate)

**LOS ANGELES MEMORIAL COLISEUM COMMISSION**

3911 South Figueroa Street, Los Angeles, CA 90037

**AGENDA ITEM #6****CHIEF ADMINISTRATIVE OFFICER'S REPORT**

**ROBERT OSBORNE**

Staff Recommendation: **RECEIVE** and **FILE** the Chief Administrative Officer's Report.

**A. Delivery of Proposed First Amendment**

As directed by the Commission on January 26, 2017, I have submitted the proposed First Amendment to the Amended and Restated Management Agreement of 2013 to the Commission's member agencies for their approval and execution. The proposed amendment provides for the Commission to increase in size from three (3) to six (6) voting members. The proposed amendment would allow for the State of California, County of Los Angeles, and City of Los Angeles to each appoint two (2) voting members and one (1) alternate. All three (3) member agencies must approve the amendment for it to become effective.

**B. The City of Los Angeles Planning and Land Use Management Committee**

On February 21, 2017, the City of Los Angeles Planning and Land Use Management Committee met, discussed the Third Addendum to the Coliseum's renovation project, and agreed to recommend that the City Council:

- Approve an amendment to the Los Angeles Coliseum District Specific Plan;
- Adopt the Findings and Statement of Overriding Considerations; and



- Adopt a ten (10) year Development Agreement between the City and USC that requires:
  - A Project Labor Agreement;
  - 30% local hire;
  - \$1 million in job training resources for residents living within 5 miles of the project site; and
  - \$1.5 million for recreation and parks acquisition, capital improvements, and programming to the Council District 9 Public Benefits Trust Fund.

#### **C. Pension Plan Review**

CalPERS is conducting a state-wide review of its pension plans for entities that no longer have employees. The Commission is one of 60 entities that are in that category. I will provide the Commission with any report that CalPERS may issue following their review.

#### **D. Update on Digitization of Commission Minutes**

All of the Commissions original minutes from 1945 through the present time have been located and are being digitized by the LA84 Foundation. In addition to the Commission's minutes, minutes of the Commission's predecessor governing body, named the "Coliseum Commission" and formed in 1933, have been located and are also included in the digitization project.

#### **E. Update on Preservation of Historic Items**

All seating benches being removed from the Coliseum as a result of the renovation project will be preserved. I expect a few rows of benches from both the southeast and northeast seating areas to be removed within the next few months. I continue to reach out to organizations that may be interested in using or displaying some of the Commission's historic items.

#### **F. Commemoration of the Centennial of the U.S. Entry into the First World War**

On April 6, 1917, the United States declared war against Germany. Thousands of Angelinos answered their country's call to arms and over four million American doughboys sailed overseas to battle for freedom. This Coliseum was built as a living memorial to their patriotism and courage. Beginning with the centennial of the U.S. declaration of war on April 6, 2017, until the centennial of the armistice on November 11, 2018, the Memorial Coliseum, with USC's approval, will serve as a focal point to commemorate the sacrifices of American servicemen and servicewomen.

**EX-OFFICIO MEMBERS**

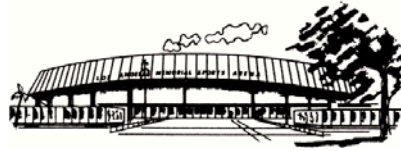
STATE SENATOR  
RICARDO LARA

ASSEMBLYMEMBER  
REGINALD JONES-SAWYER

ROBERT E. OSBORNE  
CHIEF ADMINISTRATIVE OFFICER  
SECRETARY



**SITE OF 1932 AND 1984  
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(Alternate)

**LOS ANGELES MEMORIAL COLISEUM COMMISSION**

3911 South Figueroa Street, Los Angeles, CA 90037

**AGENDA ITEM #7**

**CONSIDERATION OF ESTABLISHING  
THE LOS ANGELES MEMORIAL COLISEUM FOUNDATION**

**ROBERT OSBORNE**

Staff Recommendation:

**DIRECT** the chief administrative officer and counsel to explore the feasibility of either establishing a new entity, or utilizing the Los Angeles Memorial Coliseum Association, to provide financial and programmatic support to the Coliseum Commission, then report back to the Commission.

Background:

As a result of the Commission's lease with USC, substantially all of the Commission's operating funds come directly from USC. The Commission needs to identify one or more additional funding streams in order for the Commission to thrive during the coming decades.

Potential Benefits of a Related Foundation

- A related foundation would be able to raise funds in support of the Commission's mission
- A related foundation may survive indefinitely after the Commission's JPA expires in 2054

Los Angeles Memorial Coliseum Association

The Los Angeles Memorial Coliseum Association (Association), established in 1996, is a tax exempt 501(c)(3) organization. Pursuant to the Association's Articles of Incorporation, the Association "is organized

and shall at all times be operated exclusively for the benefit of, or to perform functions of, or to carry out the purposes of, the Los Angeles Memorial Coliseum Commission.<sup>1</sup>" (See Attachment 7.1)

The Articles of Incorporation go on to state that the specific public purposes and functions of the Association include:

- "To provide for the financial support for the maintenance and preservation of the Los Angeles Memorial Coliseum...<sup>2</sup>"
- "To establish and maintain a museum dedicated to athletics and sports at or near the Los Angeles Memorial Coliseum and Sports Arena, including but not limited to the preservation and display of historical artifacts and memorabilia of athletic or sports significance, and the sponsoring of sports-related educational programs.<sup>3</sup>"

These purposes and functions do not conflict with USC's purposes, but actually supplement USC's operations.

Given the high cost and long timeline required to form a tax-exempt organization, it may be in the public's best interest if the Association is managed to assist with preserving, protecting, and promoting the Coliseum's and Sports Arena's historic heritage.

The California Science Center, a department of the California Natural Resources Agency, has an affiliated 501(c)(3) foundation. The Science Center Foundation raised funds and provided programs for the Science Center since 1950. If the Coliseum Foundation generates revenues equal to one half of one percent of what the California Science Center Foundation generates, the annual revenue would exceed \$150,000.

Although it would take much more than simply changing the Association's name to "Foundation" or "Friends of," this option is worth exploring further.

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<sup>1</sup> Articles of Incorporation of Los Angeles Memorial Coliseum Association, article II, paragraph A.

<sup>2</sup>Ibid., paragraph B., subparagraph 1.

<sup>3</sup>Ibid., subparagraph 2.

A494901

ENDORSED - FILED  
In the office of the Secretary of State  
of the State of California

JUL 14 1997

BILL JONES, Secretary of State

103023  
• • CERTIFICATE OF AMENDMENT  
OF THE  
ARTICLES OF INCORPORATION  
OFLOS ANGELES MEMORIAL COLISEUM ASSOCIATION  
(a California Nonprofit Public Benefit Corporation)

The undersigned hereby certify that:

1. They are the President/Chief Operating Officer and Secretary, respectively, of the Los Angeles Memorial Coliseum Association, a California nonprofit public benefit corporation.

2. Paragraphs A and C of Article V of the Articles of Incorporation of Los Angeles Memorial Coliseum Association have been amended to read as follows:

"A. All activities of the Association shall be controlled by the board of directors, and no other person or entity shall control the Association directly or indirectly. The number of directors of the Association shall be fixed by the Bylaws. The provisions governing the election and removal of the directors shall also be set forth in the Bylaws, subject to the requirements of paragraph C of this Article V."

"C. The Association shall have independent responsibility for the development of policies, programs and activities of the Association. Although a majority of the directors of the Association either shall be members of the Coliseum Commission serving ex officio as directors of the Association, or shall be appointed or elected by the Coliseum Commission, the directors of the Association shall independently authorize, conduct, manage and control the business affairs and activities of the Association."


3. The foregoing amendment was duly approved by the Board of Directors of the Los Angeles Memorial Coliseum Association on May 7, 1997. The foregoing certificate of amendment has been duly approved by the required vote of members

4. The foregoing amendment was one which may be adopted by the Board of Directors with the written approval of the Los Angeles Memorial Coliseum Commission. The Association has received written approval of said amendment by the Los Angeles Memorial Coliseum Commission.

5. We declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own personal knowledge.

Date: June 25, 1997

  
Patrick T. Lynch  
President/Chief Operating Officer

  
Margaret U. Farnum  
Secretary

1971001

ENDORSED  
FILED

In the office of the Secretary of State  
of the State of California

ARTICLES OF INCORPORATION OF  
LOS ANGELES MEMORIAL COLISEUM ASSOCIATION  
(A California Nonprofit Public Benefit Corporation) JUN 12 1996

ARTICLE I  
NAME

*Bill Jones*  
BILL JONES, Secretary of State

The name of this corporation is "Los Angeles Memorial Coliseum Association" (the "Association").

ARTICLE II  
PURPOSES AND POWERS

A. The Association is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law (*California Corporations Code* §§ 5110 et seq.) for public and charitable purposes.

The Association is organized and shall at all times be operated exclusively for the benefit of, or to perform functions of, or to carry out the purposes of, the Los Angeles Memorial Coliseum Commission, a joint exercise of powers agency and public instrumentality organized under the laws of the State of California to exercise essential public functions (the "Coliseum Commission").

B. The specific public purposes and functions of the Association, which also constitute purposes and functions of the Coliseum Commission, are as follows:

1. To provide financial support for the maintenance and preservation of the Los Angeles Memorial Coliseum, a national and state historical landmark, the Los Angeles Memorial Sports Arena, and the other facilities and public areas of Exposition Park in the City of Los Angeles, and for the benefit, development and improvement of the neighborhoods and communities in the vicinity of Exposition Park.

2. To establish and maintain a museum dedicated to athletics and sports at or near the Los Angeles Memorial Coliseum and Sports Arena, including but not limited to the preservation and display of historical artifacts and memorabilia of athletic or sports significance, and the sponsoring of sports-related educational programs.

3. To develop and promote a wider use of the Los Angeles Memorial Coliseum and Sports Arena by the public, through the presentation of festivals, pageants, games, exhibits, industrial, horticultural or agricultural shows, conventions, exhibitions and productions of a local, regional, national or international character, primarily to the end that the citizens and public generally may enjoy and receive the greatest benefit possible from the Los Angeles Memorial Coliseum and Sports Arena, and so that the City of Los Angeles, the County of Los Angeles and the Sixth District Agricultural Association (also known as the California Museum of Science and Industry), being the government agencies which formed the Coliseum Commission, may more effectively exploit their climatic, geographical, recreational, cultural and commercial resources and advantages.

4. To provide support to the Coliseum Commission, including but not limited to assistance in the operation of the Los Angeles Memorial Coliseum and Sports Arena.

C. The Association is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any successor statute).

D. In furtherance of its specific purposes set forth above, the Association shall have the following general purposes and powers:

(1) to incur indebtedness and in connection therewith to issue bonds, debentures, notes or other evidences of indebtedness;

(2) to purchase or otherwise acquire, lease, own, hold, use, and to sell or otherwise dispose, exchange, assign, convey, lease, and to mortgage or otherwise encumber real and personal property of any kind, including but not limited to licenses and other intangibles;

(3) to assign, transfer, mortgage, convey in trust, pledge or hypothecate any of its assets or property, including but not limited to gifts, grants or loans to the Coliseum Commission;

(4) to construct or provide for the construction of facilities and improvements or to contract with others for the construction of all or portions thereof;

(5) to engage in fund raising activities such as solicitations, fund raising dinners and unrelated trade or business, to raise funds to finance the specific public

purposes and functions of the Association set forth in this Article II; and

(6) to exercise any and all rights and powers which a corporation organized under the Nonprofit Public Benefit Corporation Law of the State of California may now or hereafter exercise.

### **ARTICLE III LIMITATION ON CORPORATE ACTIVITIES**

A. Notwithstanding any other provision of these Articles, the Association shall not, except to an insubstantial degree, engage in or carry on any other activities or exercise any powers that are not in furtherance of the purposes of the Association, or which are not permitted to be carried on (1) by a corporation described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any successor statute), or (2) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986, as amended (or any successor statute).

B. No substantial part of the activities of the Association shall consist of lobbying or carrying on propaganda, or otherwise attempting to influence legislation except as provided in Section 501(h) of the Internal Revenue Code of 1986, as amended, and the corporation shall not participate or intervene in any political campaign (including the publishing or distribution of statements) on behalf of or in opposition to any candidate for public office, except as provided in Section 501(h) of the Internal Revenue Code of 1986, as amended.

C. Notwithstanding any other provision of these Articles, the Association shall not operate, support or benefit any organization other than the Coliseum Commission, and the Association shall not be empowered to engage in activities that are not in furtherance of the purposes or functions of the Coliseum Commission.

### **ARTICLE IV OFFICE**

The principal office for the transaction of the business of the Association is to be located in the County of Los Angeles.

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**ARTICLE V  
DIRECTORS**

A. All activities of the Association shall be controlled by the board of directors, and no other person or entity shall control the Association directly or indirectly, except the Coliseum Commission to the extent set forth in these Articles. The number of directors of the Association shall be fixed by the Bylaws. The provisions governing the election and removal of the directors shall also be set forth in the Bylaws, subject to the requirements of paragraph C of this Article V.

B. The persons who are directors of the Association from time to time shall be its only members, and upon ceasing to be a director of the Association, any such person shall cease to be a member hereof. The members of the Association shall have no liability for dues or assessments.

C. The Association shall at all times be subject to supervision and indirect control by the Coliseum Commission. To this end, the Coliseum Commission shall exercise a substantial degree of direction over the policies, programs and activities of the Association. In order to ensure the desired degree of supervision and control of the Association by the Coliseum Commission, a majority of the directors of the Association either shall be members of the Coliseum Commission serving *ex officio* as directors of the Association, or shall be appointed or elected by the Coliseum Commission.

**ARTICLE VI  
INITIAL AGENT FOR SERVICE OF PROCESS**

The name and address in the State of California of the Association's initial agent for service of process is:

Margaret U. Farnum  
Chief Administrative Officer  
Los Angeles Memorial Coliseum Commission  
3911 S. Figueroa Street  
Los Angeles, California 90037

**ARTICLE VII  
DEDICATION AND DISSOLUTION**

A. The property of the Association is irrevocably dedicated to charitable purposes, and no part of the net income or assets of the Association shall ever inure to the personal benefit of any director, officer or member thereof or to the benefit of any private person, except that the Association shall



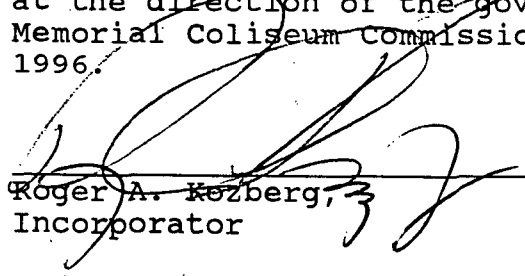
be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article II hereof.

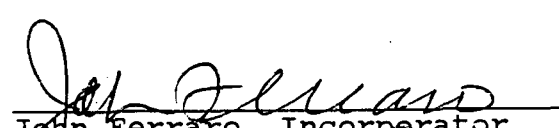
B. Upon the dissolution or winding up of the Association, its assets remaining after payment, or provision for payment of all debts and liabilities of the Association shall be distributed to the Coliseum Commission for a public purpose, or to such entity designated by the governing board of the Coliseum Commission; provided however that any such entity so designated, whether a nonprofit fund, foundation or corporation, is organized and operated exclusively for charitable purposes and has established its tax-exempt status under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any successor statute) and established its status under California Revenue and Taxation Code Section 23701(d) as amended (or any successor statute).

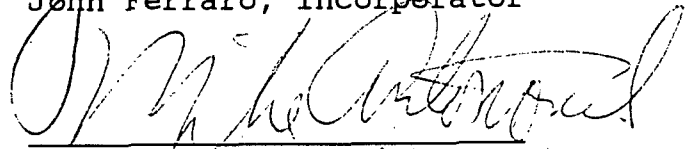
#### ARTICLE VIII AMENDMENT

No amendment to the Association's Articles of Incorporation shall be adopted until, in addition to any other approvals required, the governing board of the Coliseum Commission shall have given written approval of such amendment. Such approval may be given before or after any other required approvals.

IN WITNESS WHEREOF, for the purpose of forming this corporation under the laws of the State of California, the undersigned, as incorporators of this corporation, have executed these Articles of Incorporation, upon the approval and at the direction of the governing board of the Los Angeles Memorial Coliseum Commission, this 7th day of June, 1996.

  
Roger A. Kozberg,  
Incorporator

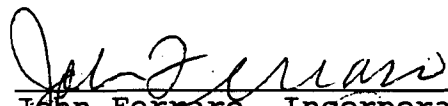
  
John Ferraro, Incorporator

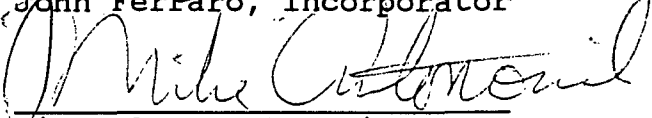
  
Michael D. Antonovich,  
Incorporator

DATED: June 7, 1996

We declare, under penalty of perjury, that we are the persons who executed the foregoing Articles of Incorporation of the Los Angeles Memorial Coliseum Association, which execution is our act and deed.

  
\_\_\_\_\_  
Roger A. Kozberg,  
Incorporator

  
\_\_\_\_\_  
John Ferraro, Incorporator

  
\_\_\_\_\_  
Michael D. Antonovich,  
Incorporator

DATED: June 7, 1996

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**EX-OFFICIO MEMBERS**

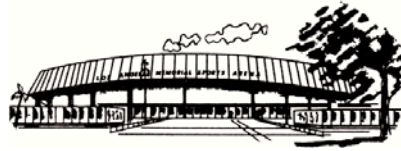
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ASSEMBLYMEMBER  
REGINALD JONES-SAWYER

ROBERT E. OSBORNE  
CHIEF ADMINISTRATIVE OFFICER  
SECRETARY



**SITE OF 1932 AND 1984  
OLYMPICS ATHLETICS COMPETITION  
OPENING & CLOSING CEREMONIES**



**SITE OF 1984 OLYMPICS  
BOXING COMPETITION**

**COMMISSION MEMBERS****STATE OF CALIFORNIA**

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VICE PRESIDENT

**COUNTY OF LOS ANGELES**

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**LOS ANGELES MEMORIAL COLISEUM COMMISSION**

3911 South Figueroa Street, Los Angeles, CA 90037

**AGENDA ITEM #8****LOS ANGELES MEMORIAL COLISEUM  
GENERAL MANAGER'S REPORT**

**JOE FURIN**

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Staff Recommendation:

**RECEIVE** and **FILE** the Los Angeles Memorial Coliseum & Sports Arena General Manager Report.

Overview:

USC's report was received by the Commission's chief administrative officer from USC's general manager of the Los Angeles Memorial Coliseum and Los Angeles Memorial Sports Arena. The report summarizes event operations and planned and in-progress projects (for the report, see **Attachment 8.1**).

LOS ANGELES MEMORIAL  
**COLISEUM**  
AND SPORTS ARENA

**Los Angeles Memorial Coliseum & Sports Arena  
General Manager Report, February 23, 2017**

**Prepared by Joe Furin  
University of Southern California**

**1. EVENT OPERATIONS**

A. Completed Coliseum Events, January 2017:

i. Notable events include:

- i. L.A. Rams vs Arizona Cardinals (Jan. 1)
- ii. NFL Super Bowl Commercial (Jan. 14-15)
- iii. USC Football Recruit Visits (Jan. 14, 21 and 28)

ii. Jan 2017	6 Days in use	58,033 Attendance
iii. Jan 2016	15 Days in use	992 Attendance
iv. YTD 2017	6 Days in use	58,033 Attendance
v. YTD 2016	15 Days in use	992 Attendance

Note – a complete list of all events and attendance held will be provided with the University/Coliseum Semi-Annual Report.

B. In Progress/Upcoming, Large Events planned at this time for 2017...

- i. International Soccer Match (May 27)
- ii. USA City Games (June 17-18)
- iii. July 4<sup>th</sup> Celebration, park wide event (July 4)
- iv. FYF Music Festival, park wide event (July 22-23)
- v. 2017 Police and Fire World Games (Aug. 7)
- vi. USC Football vs Western Michigan (Sept. 2)
- vii. USC Football vs Stanford (Sept. 9)
- viii. USC Football vs Texas (Sept. 16)
- ix. USC Football vs Oregon State (Oct. 7)
- x. USC Football vs Utah (Oct. 14)
- xi. USC Football vs Arizona (Nov. 4)
- xii. USC Football vs UCLA (Nov. 18)
- xiii. Nine L.A. Rams home games Aug – Dec (exact dates TBD)

## **2. COLISEUM PLANNED and IN-PROGRESS PROJECTS.**

### **A. Projects Requiring Coliseum Commission Approval** (Those that materially affect the exterior structure or appearance of the Coliseum or Coliseum Property, or the historical significance of the Coliseum...or, are structural in nature...)

- i. Coliseum Renovation Project, approved by the Commission July 28, 2016...
  - i. Contractor Community Outreach Meeting – Feb. 7, 2017.
    - a. Held at the Expo Center, there were approximately 60 attendees ranging from small, local businesses to large subcontractors, including representatives from local unions, USC project managers, General Contractor Morley-PCL and USC's Minority Business Development Agency (MBDA) Center. The renovation project was introduced, as well as information on the Project Labor Agreement (PLA) requirements for local and disadvantaged hiring, followed by a question-and-answer session. Additional outreach meetings will be held in early summer.
  - ii. 2017 Pre-Construction Work
    - a. Removal and Relocation of East Scoreboards
      - i. Work commencing Feb 2017, targeted completion date of July 30, 2017.
    - b. LID Storm Drains
      - i. Work commencing March 2017, targeted completion date of July 30, 2017
    - c. IT Trench
      - i. Work commencing March 2017, targeted completion date of July 30, 2017
    - d. West Administration Building
      - i. Work commencing March 2017, targeted completion date of January 2018

### **B. Site Upgrades and Improvements**

- i. No report this month

### **C. Infrastructure and Maintenance Projects**

- i. No report this month

Note: A complete, itemized list of any capital improvement items and associated costs for the fiscal year will be provided in the semi-annual, 6-month report to the Commission.

## **3. OTHER ITEMS**

- A. Nothing to report at this time.

**END OF REPORT**

**EX-OFFICIO MEMBERS**

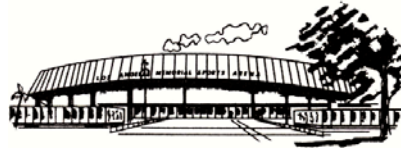
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**SITE OF 1932 AND 1984  
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OPENING & CLOSING CEREMONIES**



**SITE OF 1984 OLYMPICS  
BOXING COMPETITION**

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**LOS ANGELES MEMORIAL COLISEUM COMMISSION**

3911 South Figueroa Street, Los Angeles, CA 90037

**AGENDA ITEM #9**

**CONSIDERATION OF MAINTENANCE AND REPAIR OF  
COLISEUM PROPERTY**

**ROBERT OSBORNE**

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Staff Recommendation:

None

Overview:

Pursuant to Lease Section 10.1, USC has agreed to be solely responsible for maintaining the Coliseum property in good order, condition, and repair with a standard of maintenance at least commensurate with that generally applicable to the buildings and improvements located on the USC campus.

In general, I believe that USC has done an excellent job of maintaining the Coliseum property. The general manager has been very responsive to my requests for maintenance or repair. The only exception to that is the roof of the Margaret U. Farnum Administrative Offices.

The Coliseum's general manager informed me that repairs cannot be made until after the rainy season passes and he assured me that when the rain is behind us, repairs will be made.

**EX-OFFICIO MEMBERS**

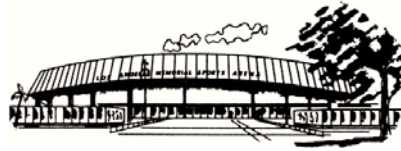
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**AGENDA ITEM #10****UPDATE ON LOS ANGELES FOOTBALL CLUB'S  
REDEVELOPMENT PROJECT**

**BENNY TRAN  
AYAHLUSHIM GETACHEW**

Staff Recommendation

**RECEIVE** and **FILE** the update on Los Angeles Football Club's redevelopment project.

Subcontracts Awarded

LAFC awarded many subcontracts through December 31, 2016, that were directed to MBE's, WBE's, SBE's, and DVBE's. MWSDV businesses received 100% of the subcontracts in six (6) different areas (see Attachment 10.1). MWSDV's received 40% of the \$127,263,582 in subcontracts awarded which exceeded the goal of 30%. Minority Business Enterprises accounted for 5.3% of the subcontracts awarded.

Local Worker Hiring

As of December 31, 2016, 39.3% or 167 of the workers hired for the project lived in preferred zip codes compared to 56.7% as of October 6, 2016. As of December 31, 2016, 16.7% of the workers hired lived within five (5) miles of the project site which was unchanged compared to October 6, 2016 (see Attachment 10.2).

Local Hire Spotlight

Employee Kevin Esquivel is recognized in the PCL Construction, Inc. (PCL) report (see Attachment 10.3).

### Environmental Impact Mitigation Measures

PCL has gone to great lengths to ensure compliance with the environmental impact measures. Sound is monitored several times per day. Rain water is saved and used to minimize dust. Sandbags were used to keep rain water from running offsite and onto surrounding streets. Rumble strips were used to remove dirt from trucks leaving the construction site. Fence screening continues to block the site from view.



SUBCONTRACTS AWARDED THROUGH 12/31/2016

	SUBCONTRACT VALUE	MWSDV %	MWSDV AMOUNT
Surveying		100	
Abate & Demo		100	
Earthwork & Shoring		68	
Playing Field		0	
Site Utilities		100	
CIP Concrete		2	
Reinforcing Steel		0	
Structural Precast Concrete		0	
Structural Steel		12	
ETFE Roof & Facade		0	
Waterproofing		100	
Fixed Seating		29	
Demountable Seating		25	
Elevators		0	
Fire Protection		22	
Plumbing		35	
HVAC		35	
Electrical		100	
Audio Visual		100	
<i>Results through 12/31/2016:</i>	<i>127,263,582</i>	<i>40.0%</i>	<i>50,968,619</i>
<i>Breakdown by category:</i>	<i>MBE</i>	<i>5.3%</i>	<i>6,746,647</i>
	<i>WBE</i>	<i>25.0%</i>	<i>31,831,465</i>
	<i>SBE</i>	<i>9.7%</i>	<i>12,390,507</i>
	<i>DVBE</i>	<i>0.0%</i>	<i>0</i>

PENDING SUBCONTRACT AWARDS

	SUBCONTRACT VALUE	MWSDV %	MWSDV AMOUNT
Landscape & Irrigation		25	
Masonry		100	
Ancillary Struct Steel		30	
Steel Stairs		0	
Railings		0	
Metal Decking		0	
Roofing		100	
Flashing & Sheet Metal		3	
Doors Frames Hardware		20	
Glass & Glazing		100	
Plasrter & Drywall		35	
Total Awarded & Pending to Date:	158,686,530	41.4%	65,766,152

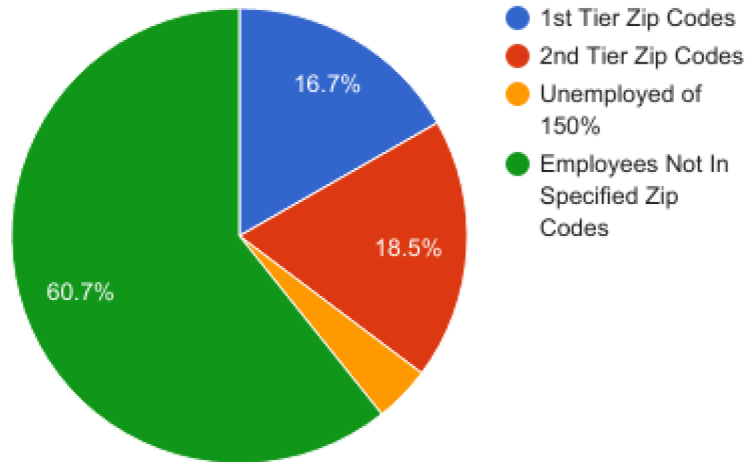
REMAINING SUBCONTRACTS TO BE AWARDED

	VALUE	MWSDV %	MWSDV AMOUNT
Asphalt			
Site Concrete			
Fences & Gates			
Architectural Precast			
Stone Cladding			
Miscellaneous Metals			
Rough Carpentry			
Finish Carpentry/Casework			
Insulation & Safing			
Overhead Doors			
Rollup Fire Doors			
Floor Doors			
Access Doors			
Operable Glass Walls			
Glass Bi-Fold Doors & Windows			
Acoustic Ceilings			
Tile & Stone			
Carpet & Vinyl			
Paint & Wall Covering			
Specialty Conc Finish			
Access Flooring			
Signage			
Toilet Partitions & Accessories			
Lockers			
Misc Specialties			
Window Treatment			
Water Feature			
Equipment			
ADA Lifts			
Scope adds/change orders			
<i>Remaining to be Awarded</i>	33,777,242	4.7%	1,596,168
<i>Project Total Target</i>	192,463,772	35.0%	67,362,320

## LAFC Local Worker Utilization Report (December, 2017)

Area	Total Number of Workers	% Total Workers	Total Hours Worked	Number of Apprentices	Number of Journeymen
1st Tier Zip Codes	46	16.73	6,879.50	7	39
2nd Tier Zip Codes	51	18.55	9,827.50	6	46
Unemployed of 150%	11	4	2,131.50	3	8
Employees Not In Specified Zip Codes	167	60.73	25,211.50	16	152

Total Number of Workers



PCL & PCL Concrete	1/21/2017				
National Demolition	1/22/2017				
Bali Construction	1/14/2017				
Southland	1/17/2017				
De La Fuente	1/14/2017				
Morrow Meadows	1/15/2017				
Mike Zarp	1/22/2017				
National Eagle	1/22/2017				
Sharma	1/14/2017				
CMC Rebar	1/14/2017				
Maxim Crane	1/14/2017				
Adkan	1/14/2017				

# Meet

## KEVIN ESQUIVEL



**Trade:** Labor

**Period:** Apprentice, 1<sup>st</sup> Period

### Where did you grow up?

I grew up here in Los Angeles, around 1<sup>st</sup> and Vermont.

### Where did you go to school?

Fremont High School.

### Who hired you?

Oscar Flores, Foreman. I came to the site, saw Oscar, and told him I was looking for a job. I showed him my OSHA and CPR certificates, I think he was impressed. He took out his wallet and gave me the money to pay the dues for the laborers union.

### How did you know you wanted to work in construction?

A friend told me about signing up to take OSHA classes through a center in Marina Del Rey that

helps people get into the construction trade. After taking the classes, they told me they would help me get a job. I waited about a month before coming to the LAFC project site to see if they'd hire me since it's only 5 minutes from my house.

### What has this job meant for you?

It's a good career. I can now take care of myself, I can be independent. My mom is proud that I'm working and that I have a job. I have two brothers and two sisters, I am the oldest, by working, they can see me and hopefully they will want to do better for themselves too.

### If it wasn't for this job, where would you be?

Just working on my high school diploma and probably waiting to be called when an opportunity comes up.



The Los Angeles Football Club (LAFC) Soccer Stadium will be the new venue for the Major League Soccer team. The 22,000-seat-venue will be located in downtown Los Angeles, next to the Los Angeles Memorial Coliseum in Exposition Park. The new stadium will feature a state-of-the-art semi-transparent canopy, restaurants, a team store, two jumbo video scoreboards, and premium seating options including private clubs, loge boxes and suites,. In addition to professional soccer, the stadium can be configured for concerts or other special events.



**CONSTRUCTION**

*Presented by:*

**PCL CONSTRUCTION SERVICES, INC.**  
Watch us Build at [www.pcl.com](http://www.pcl.com)

**EX-OFFICIO MEMBERS**

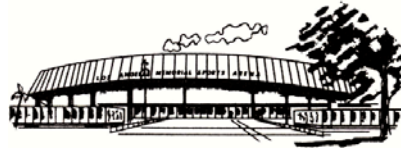
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**AGENDA ITEM #11****UPDATE ON EXPOSITION PARK CONSTRUCTION ACTIVITY****ANA LASSO**

---

Staff Recommendation

**RECEIVE** and **FILE** update on Exposition Park construction activity.

Overview

Several construction projects will be underway in the next several years including the construction of the Banc of California Stadium and the Coliseum renovation. In order for the projects to progress with a minimum of inconvenience to the public, the Office of Exposition Park Management has taken the lead to coordinate the construction. A timeline has been created to help identify potential conflicts (see Attachment 11.1)

Regular meetings between the interested entities are scheduled monthly to exchange information and coordinate activity. Signs either are or will be in place containing contact information for complaints and comments from guests and residents of surrounding communities.

[illegible]